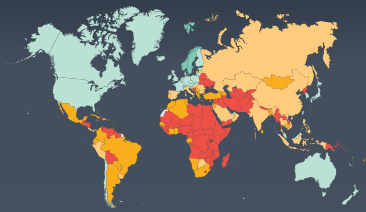


Global Geopolitical Risk Concerns for Businesses in 2017



POLITICAL RISK MAP 2017

POLITICAL AND ECONOMIC RISKS FOR MULTINATIONAL BUSINESSES WILL INCREASE IN 2017, DRIVEN BY RISING NATIONALISM, UPCOMING ELECTIONS, SUCCESSION CONCERNS, AND THE THREAT OF TERRORISM.

Last year, the Western world experienced the twin shocks of the UK's vote to leave the European Union (EU) and Donald Trump's victory in the US presidential election, events that will affect global politics in 2017 and beyond. Elsewhere, geopolitics will play out in 2017 through numerous elections, uncertainty surrounding succession risks in several countries, continued polarisation regarding economic conditions, and more. Multinational organisations must be aware of, and prepare for, such political and economic risks in both developed and developing markets, as highlighted in Marsh's *Political Risk Map 2017*.

Both the UK's vote to leave the EU and President Trump's victory defied conventional wisdom, as the status quo option or candidate failed to prevail. Anti-establishment, nation-first parties globally paid close attention to these events, which were, driven by such factors as:

- Surges in immigration.
- Increases in terrorism threats.
- The knock-on effect of global financial crises.

These themes will continue to amplify global political risks in 2017. As many countries shift their focus inward and become more protectionist, it appears we may have hit "peak globalisation", potentially stifling global economic trade moving forward. Among the key issues to watch for in 2017 are:

Europe: The UK's vote to leave the EU created uncertainty surrounding future trade negotiations between the UK and the EU, giving multinationals cause for concern. Challenges include striking a balance between delivering on promises to the electorate and enacting sufficiently pragmatic policies to satisfy the concerns of the establishment and businesses. At the same time, there is increasing support for anti-establishment forces in the Netherlands, France, Germany, and Italy, potentially dealing further blows to the European project.

North America: In terms of US foreign policy — a key concern — much depends on whether President Trump and his administration aggressively shake up the international system or adopt more pragmatic policies.

What seems clear is that the US is likely to adopt a much more assertive foreign policy than was the case under former President Barack Obama. This may lead to greater friction between the US and its main trading partners and allies, as well as with its geopolitical rivals.



Asia: In Asia, Hong Kong's elections are set for March, China's national congress meets in the autumn, and South Korea's elections are scheduled for December. These events will help set the political scene in these countries, the region, and globally for years to come.

Middle East: Iran's May presidential elections will decide whether relatively moderate President Hassan Rouhani wins a second term, which will play an important part in determining whether or not Tehran seeks to preserve the landmark 2015 nuclear deal with the world's major powers.

Latin America: Political crises in Brazil and Venezuela will likely take centre stage in 2017, although the two countries may be headed in opposite directions. Brazil still faces the potential for disruptive corruption scandals, but appears headed in a positive direction. Venezuela on the other hand is in its fourth year of increasing political and economic crisis.

Pacific: Australia epitomises the line that must be walked in 2017 by many stable countries: It has a strong economic relationship with China, and deep security ties to the US. Elections in New Zealand this year will hold little of the drama likely to be seen in other countries.

Global: As seen in Marsh's *Political Risk Map 2017*, the countries with the highest political risks generally follow geographical trends: Emerging markets, particularly those in North Africa and the Middle East, show the greatest instability as conflicts, civil war, and

socio-economic instability affect Syria, Sudan, South Sudan, The Central African Republic, Yemen, and other countries. We are also likely to see continued growth in rivalries between world powers in 2017, such as those witnessed in recent tensions between China, Japan, and South Korea in the South and East China Sea, and in Russia's growing assertiveness in peripheral countries and in Syria.

For multinational companies and local ones that do business with them, it is vital to understand where these risks are occurring and how they will impact your business. Only with such insights can companies truly begin to plan for possible scenarios as they develop risk management strategies to support investment decisions.

ABOUT THE POLITICAL RISK MAP 2017

Drawing on data and insight from BMI Research, a leading source of independent political, macroeconomic, financial, and industry risk analysis, Marsh's *Political Risk Map 2017* presents a global view of the issues facing multinational organisations and investors.

This interactive map rates countries on the basis of political and economic stability, giving insight into where risks are most likely to emerge and what to be aware of in each country in which a multinational company may have operations.

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View the interactive Marsh
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