

MODERN SLAVERY STATEMENT

Introduction

This statement is made pursuant to section 54 of the Modern Slavery Act 2015. It constitutes Marsh Limited (the “Company”), subsidiaries and associate companies (Marsh Corporate Services Limited and Marsh Services Limited) slavery and human trafficking statement in respect of the financial year ending 31st December 2025.

Group Structure

The Company is part of the Marsh & McLennan Companies, Inc. group (“Marsh” or the “Group”) which is a global professional services firm offering clients’ advice and solutions in risk, strategy, and people. The Group has approximately 95,000 employees worldwide and approximately 11,300 employees in the United Kingdom.

Our Business

The Company, which is one of the Group’s main operating companies, specialises in the provision of risk management, insurance, and reinsurance broking services. The Group’s other main operating companies are Mercer (health, wealth and career consulting), Guy Carpenter, (reinsurance and capital strategies), and Oliver Wyman (strategy, economic and brand consulting).

Our Supply Chain

The Company uses a central procurement process operated by Marsh which trades with more than 22,000 suppliers across over 82 different countries.

As a professional services provider, the Company does not operate in an industry where modern slavery is prevalent but nevertheless is committed to taking steps to uncover any potential risks within its supply chain.

Our Policies

The Company has various policies in place which aim to minimise the risk of modern slavery or human trafficking, and encourage reporting of any related concerns, including:

- **A Robust Procurement Policy**, in addition to the rigorous supplier assessment processes, including assessment of supplier modern slavery statements, the Company has implemented an additional questionnaire focused on modern slavery activities/signals. The questionnaire is deployed on a risk basis, according to the nature of services provided.

Suppliers are required to report what steps they are taking regarding identifying the risk of modern slavery within their particular supply chain which will allow the Company to better assess the potential risks of modern slavery in its own supply chain.

The Company includes a specific requirement for compliance with modern slavery legislation in its standard terms and conditions and contracting agreements.

- **Vendor Management Program and Policy** defining managing Vendor Risk, including:
 - How to identify vendor risk
 - How to mitigate vendor risk
 - How to monitor vendor risk
 - Who to contact for assistance
- **The Greater Good**, the Marsh Code of Conduct, is a significant part of the Company's culture and makes clear that the Company conducts business consistent with the highest ethical and professional standards and will not tolerate behaviour that deviates from those standards. Colleagues are expected to act with integrity, honesty, courage and promote mutual respect.
- **Whistleblowing Policy** Respect and a culture of openness in the workplace is a key aspect of the Marsh Code of Conduct. The Company encourages colleagues and other business partners to report any concerns, including any concerns relating to modern slavery or human trafficking.

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The Company's whistleblowing procedure utilises an Ethics & Compliance Line (a service administered by third party) which makes reporting easy and confidential.

Training

The Company's Modern Slavery Policy has been rolled out to all staff and incorporated into induction training. It includes information on who staff should contact should they have any concerns.

There is additional training for those staff most likely to interact with supply chains with a potentially higher risk of encountering modern slavery.

Company staff are encouraged to report any concerns or suspicions regarding the presence of modern slavery within the supply chain.

Going Forward

The Company recognises that tackling modern slavery requires a continuing year-on-year commitment and will continue to undertake due diligence in our supply chain and review and improve procedures to help identify and prevent the risks of modern slavery or human trafficking.

This statement is made pursuant to section 54(1) of the *Modern Slavery Act 2015* and has been approved by the Board of the Company on 21 May 2026.



N Hinshelwood
Chair
Marsh Limited