

# Recent Developments in Qatar: Risk Management Implications

Recent political turmoil in the Middle East may impact several organizations doing business in the region. On June 5, 2017, Saudi Arabia, Egypt, Bahrain, the United Arab Emirates (UAE), and Yemen cut diplomatic ties with Qatar, with the Maldives and Libya's eastern-based government later following suit. These countries have accused Qatar of supporting extremist groups.



The coordinated move has already caused disruption in the region, which has so far impacted the following:

- **The movement of goods and services.** Borders have been closed with Qatar, with no direct transportation currently possible between Qatar and Bahrain, Egypt, Saudi Arabia, or the UAE. This has resulted in the restriction of physical movement of goods and transportation services between these territories.
- **People.** Qatari nationals visiting or residing in Saudi Arabia, Egypt, Bahrain, the UAE, and Yemen have been given two weeks to leave those countries. Meanwhile, nationals from Bahrain, Saudi Arabia, and the UAE are not allowed to travel to, stay in, or transit through Qatar. Non-Qatari nationals who are Qatar residency holders are now required to apply for visas to enter the UAE. These individuals should check with their embassies for further details.
- **Airlines.** On June 6, several airlines, including Emirates and Etihad, announced the suspension of flights to and from Qatar. Saudi Arabia, Egypt, Bahrain, and the UAE have all subsequently closed their airspace to Qatari aircraft, forcing Qatar Airways aircraft to re-route. Qatar Airways offices in Saudi Arabia and the UAE closed immediately.
- **Food.** Approximately 40% of Qatar's food flows into the country via truck crossing over from Saudi Arabia.

## MARSH SERVICES

For Marsh clients, there are currently no regulatory or trade restrictions on services being provided to or from Qatar-based risks and providers that have relationships with Saudi Arabia, Egypt, Bahrain, or the UAE.

We are closely monitoring developments in the event any direct trade restrictions are imposed by one or more governments.

## CONSIDERATIONS FOR MULTINATIONALS

While this situation is developing, organizations that do business in or with Qatar may want to consider the following:

- If the borders with Qatar remain closed, the situation will likely result in a scarcity of goods in the country. This will have a significant impact on Qatari-based operations, given that the country is heavily reliant on the importation of goods. Suppliers may look to decline contracts where Qatar is a named destination, or where transportation routes connect with or transfer through Bahrain, Egypt, Saudi Arabia, or the UAE. This may result in the further scarcity of all imports over time.

- Projects reliant on “just-in-time” imported products may be disrupted in the near term, and the rescheduling or rerouting of shipments is anticipated. Transshipment through Bahraini, Egyptian, Saudi Arabian, and UAE air- and seaports may be equally disrupted.
- Long-term projects may be suspended until certainty and stability of trade relations is established.
- Services for Qatari residents that are provided by third-party providers located in Bahrain, Egypt, Saudi Arabia, or the UAE — for example, medical insurance services — may be affected and should be monitored.

As with any fluid situation, a key risk management strategy is to maintain a clear line of sight to current events, with the ability to distinguish speculation from reality of the situation.

For more information, contact your Marsh representative.

MARSH IS ONE OF THE MARSH & McLENNAN COMPANIES, TOGETHER WITH GUY CARPENTER, MERCER, AND OLIVER WYMAN.

This document and any recommendations, analysis, or advice provided by Marsh (collectively, the “Marsh Analysis”) are not intended to be taken as advice regarding any individual situation and should not be relied upon as such. The information contained herein is based on sources we believe reliable, but we make no representation or warranty as to its accuracy. Marsh shall have no obligation to update the Marsh Analysis and shall have no liability to you or any other party arising out of this publication or any matter contained herein. Any statements concerning actuarial, tax, accounting, or legal matters are based solely on our experience as insurance brokers and risk consultants and are not to be relied upon as actuarial, tax, accounting, or legal advice, for which you should consult your own professional advisors. Any modeling, analytics, or projections are subject to inherent uncertainty, and the Marsh Analysis could be materially affected if any underlying assumptions, conditions, information, or factors are inaccurate or incomplete or should change. Marsh makes no representation or warranty concerning the application of policy wording or the financial condition or solvency of insurers or reinsurers. Marsh makes no assurances regarding the availability, cost, or terms of insurance coverage. Although Marsh may provide advice and recommendations, all decisions regarding the amount, type or terms of coverage are the ultimate responsibility of the insurance purchaser, who must decide on the specific coverage that is appropriate to its particular circumstances and financial position.