MARSH RISK CONSULTING

Cybersecurity Consulting and Advisory Practice

CYBER VALUE-AT-RISK (CYBER VaR)



Marsh Risk Consulting (MRC) Cyber VaR analysis quantifies an organization's enterprise cybersecurity risk and identifies the potential financial loss, in dollars, that would result from a severe cyber-attack on enterprise IT networks. Our Cyber VaR analysis can help you:

- Quantify cybersecurity risk with a mathematically sound, traceable, and repeatable application of the valueat-risk (VaR) methodology developed within the investment community.
- Develop a risk management strategy that aligns and rationalizes investment in risk mitigation, risk transfer, and risk retention with risk appetite.
- Enhance your ability to integrate cybersecurity risk into your enterprise risk management program.
- Produce cybersecurity metrics suited to the needs of C-level executives and the board of directors.
- Provide defensible justification for cybersecurity investments.
- Gain insight into how risk is distributed among your organization's core business systems to inform risk transfer strategies.

CYBER VaR DETAILS AND CONSIDERATIONS

MRC's Cyber VaR analysis is designed around two use cases:

ENTERPRISE LEVEL ANALYSIS

- Develops an understanding of the financial impact of a severe cybersecurity incident at the enterprise level. Focuses on the organization's key critical IT systems, applications, and databases that directly impact revenue or business requirements.
- Models the enterprise based on the critical IT assets and their exposures, the cybersecurity controls environment, and the cyber threat.
- Produces analytical results that include the dollar value of a "1-in-20 event" over the next year.
- Identifies the top mitigation measures to reduce the Cyber VaR.

Who it's for

 Organizations that want to understand their cybersecurity risk and the impact a breach or failure could have on operations.

What you get

- A repeatable and traceable calculation of cybersecurity risk in financial terms.
- Identification of exposures associated with critical business applications, databases, and IT systems.
- Documentation of the current cybersecurity defensive posture and controls environment aligned to a specific framework.
- A modeled cybersecurity loss distribution for the enterprise.
- Increased metrics-based precision for cyber risk management and risk transfer decision making.



 Provides for the robust expression of cyber risk appetite and the development of a cohesive risk management strategy that encompasses risk mitigation, risk transfer, and risk retention.

ANALYSIS OF ALTERNATIVES

 Rigorous analysis that allows the risk reduction potential of cybersecurity controls to be compared. Provides a meaningful

- cyber risk reduction return on investment (CR3OI) metric.
- Informs decision making on cybersecurity investments with traceable and defensible results.
- Supports the sequencing and prioritization of control deployments in a multi-year roadmap.

OVERALL APPROACH



Initial Data Collection

MRC works with the client to gather required information.

Sources include: Annual revenue, assets, office locations, critical applications and related exposures (\$), potential losses, and network/ system topology.

Cybersecurity Controls

MRC works with the client to capture detailed data on the cybersecurity controls for each key asset.

Sources include: Interviews and documents such as recent audits, assessments, or other reviews.

Model the Enterprise

MRC builds a mathematical model of the enterprise and uses a Monte Carlo simulation to run approximately one million variations of the model parameters and cyber-attack success rates.

Analyze Model Results

MRC develops a loss distribution curve and VaR results for reporting purposes.

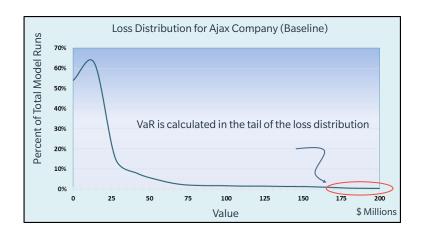
Review Mitigation Options

After the simulation runs have been completed, MRC runs additional cycles of the model to identify cyber risk reduction return on investment options (CR3OI) for selected cyber infrastructure investments.

Prepare Reports and Presentation

MRC develops a summary report of findings for delivery to the client.

SAMPLE ANALYTICAL REPORTS



Top Ten Mitigations (Related to the Baseline SEVERE Value-at-Risk)		
Recommended Action	Critical Business Application	Risk Reduction Potential
Improve Maintenance	Ajax Manufacturing System	\$3,958,812 (\$10%)
Improve Information Protection Processes & Procedures	Ajax Manufacturing System	\$3,687,796 (\$\sqrt{9}\%)
Improve Information Protective Technology	Ajax Manufacturing System	\$3,514,645 (\$\sqrt{9}%)
Improve Maintenance	Ajax Services and Sales System	\$2,384,390 (6%)
Improve Protective Technology	Ajax Services and Sales System	\$2,094,386 (\$\sqrt{5}\%)
Improve Information Protection Processes & Procedures	Ajax Services and Sales System	\$1,815,836 (4%)
Improve Maintenance	Ajax HR System	\$1,548,690 (4%)
Improve Risk Management Strategy	Ajax Services and Sales System	\$1,473,375 (4%)
Improve Protective Technology	Ajax HR System	\$1,367,623 (\$\dagger{4}3%)
Improve Maintenance	Ajax Financial System	\$1,322,799 (\$3%)

Additional information can be found on www.marshriskconsulting.com and on www.marsh.com, or:

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