

# Global Geopolitical Risk Concerns for Businesses in 2017



**POLITICAL AND ECONOMIC RISKS FOR MULTINATIONAL BUSINESSES WILL INCREASE IN 2017, DRIVEN BY RISING NATIONALISM, UPCOMING ELECTIONS, SUCCESSION CONCERNS, AND THE THREAT OF TERRORISM.**

Last year, the Western world experienced the twin shocks of the UK's vote to leave the European Union (EU) and Donald Trump's victory in the US presidential election, events that will affect global politics in 2017 and beyond. Elsewhere, geopolitics will play out in 2017 through numerous elections, uncertainty surrounding succession risks in several countries, continued polarization regarding economic conditions, and more. Multinational organizations must be aware of, and prepare for, such political and economic risks in both developed and developing markets, as highlighted in Marsh's *Political Risk Map 2017*.

Both the UK's vote to leave the EU and President Trump's victory defied conventional wisdom, as the status quo option or candidate failed to prevail. Anti-establishment, nation-first parties globally paid close attention to these events, which were, driven by such factors as:

- Surges in immigration.
- Increases in terrorism threats.

- The knock-on effect of global financial crises.

These themes will continue to amplify global political risks in 2017. As many countries shift their focus inward and become more protectionist, it appears we may have hit "peak globalization", potentially stifling global economic trade moving forward. Among the key issues to watch for in 2017 are:

**Europe:** The UK's vote to leave the EU created uncertainty surrounding future trade negotiations between the UK and the EU, giving multinationals cause for concern. Challenges include striking a balance between delivering on promises to the electorate and enacting sufficiently pragmatic policies to satisfy the concerns of the establishment and businesses. At the same time, there is increasing support for anti-establishment forces in the Netherlands, France, Germany, and Italy, potentially dealing further blows to the European project.

**North America:** In terms of US foreign policy — a key concern —

much depends on whether President Trump and his administration aggressively shake up the international system or adopt more pragmatic policies.



What seems clear is that the US is likely to adopt a much more assertive foreign policy than was the case under former President Barack Obama. This may lead to greater friction between the US and its main trading partners and allies, as well as with its geopolitical rivals.

**Asia:** In Asia, Hong Kong's elections are set for March, China's national congress meets in the fall, and South Korea's elections are scheduled for December. These events will help set the political scene in these countries, the region, and globally for years to come.

**Middle East:** Iran's May presidential elections will decide whether relatively moderate President Hassan Rouhani wins a second term, which will play an important part in determining whether or not Tehran seeks to preserve the landmark 2015 nuclear deal with the world's major powers.

**Latin America:** Political crises in Brazil and Venezuela will likely take center stage in 2017, although the two countries may be headed in opposite directions. Brazil still faces the potential for disruptive corruption scandals, but appears headed in a positive direction. Venezuela on the other hand is in its fourth year of increasing political and economic crisis.

**Pacific:** Australia epitomizes the line that must be walked in 2017 by many stable countries: It has a strong economic relationship with China, and deep security ties to the US. Elections in New Zealand this year will hold little of the drama likely to be seen in other countries.

**Global:** As noted in Marsh's *Political Risk Map 2017*, the countries with the highest political risks generally follow geographical trends: Emerging markets, particularly those in North Africa and the Middle East, show the greatest instability as conflicts, civil war, and socio-economic instability affect Syria, Sudan, South Sudan, The Central African Republic, Yemen, and other countries. We are also likely to see continued growth in rivalries between world powers in 2017, such as those witnessed in recent tensions between China, Japan, and South Korea in the South and East China Sea, and in Russia's growing assertiveness in peripheral countries and in Syria.

For multinational companies and local ones that do business with them, it is vital to understand where these risks are occurring and how they will impact your business. Only with such insights can companies truly begin to plan for possible scenarios as they develop risk management strategies to support investment decisions.

## ABOUT THE POLITICAL RISK MAP 2017

Drawing on data and insight from BMI Research, a leading source of independent political, macroeconomic, financial, and industry risk analysis, Marsh's *Political Risk Map 2017* presents a global view of the issues facing multinational organizations and investors.

This interactive map rates countries on the basis of political and economic stability, giving insight into where risks are most likely to emerge and what to be aware of in each country in which a multinational company may have operations.

---

For more information or to discuss strategies for managing political risk, please visit [marsh.com](http://marsh.com) or contact:

**EVAN FREELY**

Global Practice Leader  
Credit Specialties  
+1 212 345 3780  
[evan.freely@marsh.com](mailto:evan.freely@marsh.com)

**STEPHEN KAY**

US Leader, Credit & Political  
Risk Practice  
+1 212 345 0923  
[stephen.kay@marsh.com](mailto:stephen.kay@marsh.com)

**JULIAN MACEY-DARE**

International Leader, Credit & Political Risk Practice  
+44 (0)20 7357 2451  
[julian.macey-dare@marsh.com](mailto:julian.macey-dare@marsh.com)

View the interactive *Marsh  
Political Risk Map 2017* at:  
[www.marsh.com](http://www.marsh.com)

---

Marsh is one of the Marsh & McLennan Companies, together with Guy Carpenter, Mercer, and Oliver Wyman. This document and any recommendations, analysis, or advice provided by Marsh (collectively, the "Marsh Analysis") are not intended to be taken as advice regarding any individual situation and should not be relied upon as such. The information contained herein is based on sources we believe reliable, but we make no representation or warranty as to its accuracy. Marsh shall have no obligation to update the Marsh Analysis and shall have no liability to you or any other party arising out of this publication or any matter contained herein. Any statements concerning actuarial, tax, accounting, or legal matters are based solely on our experience as insurance brokers and risk consultants and are not to be relied upon as actuarial, tax, accounting, or legal advice, for which you should consult your own professional advisors. Any modeling, analytics, or projections are subject to inherent uncertainty, and the Marsh Analysis could be materially affected if any underlying assumptions, conditions, information, or factors are inaccurate or incomplete or should change. Marsh makes no representation or warranty concerning the application of policy wording or the financial condition or solvency of insurers or reinsurers. Marsh makes no assurances regarding the availability, cost, or terms of insurance coverage. Although Marsh may provide advice and recommendations, all decisions regarding the amount, type, or terms of coverage are the ultimate responsibility of the insurance purchaser, who must decide on the specific coverage that is appropriate to its particular circumstances and financial position.

Copyright © 2017 Marsh LLC. All rights reserved. MA17-14966 GRAPHICS NO. 16-1195b

---