

# NDBI PHARMA IQ: PROTECTING LIFE SCIENCES COMPANIES FROM REGULATORY INSPECTION ACTIONS



Life sciences companies have incurred approximately \$8 billion in uninsured losses over the last 12 years as a result of manufacturing shutdowns emanating from regulatory actions imposed on their facilities. But traditional property insurance business interruption policies are designed to respond only in the event of physical damage to insured properties. NDBI (Non-Damage Business Interruption) Pharma IQ — available only from Marsh and jointly developed with Munich Re provides a unique combination of risk transfer and risk consulting services to help address this critical risk. With built-in risk assessment services from Marsh Risk Consulting (MRC) and robust income disruption coverage, NDBI Pharma IQ can help you limit the impact of regulatory actions, including preemptive closures, and more quickly return to normal operations.

## **GROWING SCRUTINY, COSTLY INTERRUPTIONS**

The US Food and Drug Administration (FDA) and its international counterparts are more closely scrutinizing life sciences manufacturing processes through planned and unplanned (or "for cause") inspections. This increased scrutiny is reflected in the agency's rapidly growing annual budget, which has more than doubled since 2008 (see Figure 1).







#### DEFINING, DESIGNING, AND DELIVERING SOLUTIONS TO YOUR MOST CRITICAL RISKS

A unique risk solution to protect against non-damage business interruption, NDBI Pharma IQ includes risk consulting services as part of the paid premium, to help life sciences companies assess and limit the impact of regulatory interruptions. Key features of the policy include:

- Coverage for up to 10 locations.
- \$10 million in aggregate annual limits.
- A \$1 million deductible.
- 60 hours of consulting services from Marsh Risk Consulting.



If during a site inspection a regulator identifies failure to comply with current good manufacturing processes (cGMP), it can:

- Issue a formal warning letter citing conditions in violation of cGMP, requiring a written corrective action plan and prompt implementation.
- Refuse to approve the manufacture of any new products at the affected site until it is remediated.
- File a consent decree, if the regulator remains unsatisfied, to suspend manufacturing and distribution of noncompliant operations.

Often, a company will preemptively suspend operations prior to a more severe action by a regulator. This can enable the organization to begin remediation and demonstrate a proactive response to avoid additional regulatory intervention.

The financial impact of these interruptions can be high, especially for companies that rely heavily on a single product, manufacturing facility, or supplier. The costs of such regulatory actions are not generally covered by traditional property, business interruption, and contingent business interruption insurance policies, but NDBI Pharma IQ is specifically designed to respond to such events.

### ROBUST BUSINESS CONTINUITY PROTECTION

Unlike traditional property, business interruption, and contingent business interruption policies, NDBI Pharma IQ provides coverage for income disruption and/or contingent operating expenses incurred as a result of:

- The suspension of manufacturing due to a regulator's order.
- Voluntary preemptive suspension of manufacturing to prevent an imminent action by a regulator.

NBDI Pharma IQ provides a cost-effective way for a company to better understand its supply chain exposure while providing protection for up to 10 specified manufacturing locations (if located within a defined regulatory agency (DRA) country), including those owned by third-party suppliers. The policy provides reimbursement for loss of gross margin, remediation costs, and extra expenses associated with removal, destruction, and replacement of defective products.

### **RISK MANAGEMENT SERVICES**

Risk transfer is just one tactic that a company can use to manage supply chain risk. That's why NDBI Pharma IQ includes risk assessment and quantification services, supported by MRC's forensic accounting, business continuity, and property risk experts. This unique benefit will enable you to assess your organization's supply chain exposures to potential regulatory actions, more effectively plan and manage those exposures, build resiliency in your supply chain, and make more informed risk transfer decisions.

Following our initial assessment, the experts at MRC can — for an additional cost — use our proven approach to help you:

- Assess the maturity of your supply chain risk management program by comparing it against best practices in strategy, organization, resources, and other factors.
- Use data and analytics to map your supply chain and prioritize interdependent risks and single points of failure.
- Define or optimize your supply chain risk management governance structure.
- Develop a process to monitor critical suppliers.
- Provide additional NDBI exposure analyses.
- Improve your NDBI risk insurance program.

In the event of a regulatory action that triggers NDBI Pharma IQ, our dedicated life sciences claims advocates can help you position your organization to achieve the best claims outcome possible. And you can rely on MRC's Forensic Accounting and Claims Services (FACS) Practice to help you measure your loss and any extra expenses incurred as a result of the regulatory action to ensure timely and effective recovery.

# WHY MARSH AND MUNICH RE?

With strong insurance market relationships and diverse backgrounds in product manufacturing, underwriting, and other critical disciplines, Marsh's Global Life Sciences Practice has the knowledge and expertise you need to succeed. We understand your most critical risks and can help you develop insurance and risk management strategies to address them. Our clients include:

- 70% of the top 50 global pharmaceutical manufacturers.
- 44% of the top 50 global biotechnology manufacturers.
- 50% of the top 10 contract research organizations.

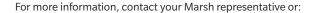
With its strong balance sheet, a superior A+ rating and extensive operations worldwide, Munich Re offers premium risk transfer solutions (through appropriate insurance companies) and has the expertise and capacity to deal with a wide range of different risk events by providing:

- Tailor-made solutions to meet clients' specific needs.
- Innovative solutions for the risks which have not been addressed or sufficiently addressed by the insurance market.
- Significant capacity for traditional lines.

These capabilities can be strategically deployed to benefit the key risk needs of pharmaceutical manufacturers, such as in the joint development of NDBI Pharma IQ by Munich Re Corporate Insurance Partner.







DOUG CAREY US Life Sciences Practices Leader Marsh +1 203 229 6804 douglas.c.carey@marsh.com

JACK BODDEN Managing Director, US Life Sciences Practice Marsh +1 215 246 1031 jack.bodden@marsh.com CLAUDIA HASSE Head of Special Enterprise Risks Corporate Insurance Partner Munich Reinsurance Company +49 89 3891 2080 chasse@munichre.com

Corporate Insurance Partner is the description of a number of business units across different legal entities of Munich Re that provide individual solutions for medium-sized and large industrial clients. The legal entities include Munich Reinsurance Company in Munich (and its branches in Paris, Singapore, and Hong Kong), Munich Reinsurance America, Inc., and Great Lakes Reinsurance (UK) SE (and its branches in Australia, New Zealand and Switzerland). Through our ongoing cooperation with other international units of Munich Re, we are always close to our clients. Policies are written by member companies of Munich Re. Certain products are not available in all states and jurisdictions. Some coverages may be written on a non-admitted basis. Coverages provided by surplus lines insurers are available only through licensed surplus lines brokers. Any description in this document is for general information purposes only and does not constitute an offer to sell or a solicitation of an offer to buy any product.

Marsh is one of the Marsh & McLennan Companies, together with Guy Carpenter, Mercer, and Oliver Wyman.

This document and any recommendations, analysis, or advice provided by Marsh (collectively, the "Marsh Analysis" are not intended to be taken as advice regarding any individual situation and should not be relied upon as such. The information contained herein is based on sources we believe reliable, but we make no representation or warranty as to its accuracy. Marsh shall have no obligation to update the Marsh Analysis and shall have no liability to you or any other party arising out of this publication or any matter contained herein. Any statements concerning actuarial, tax, accounting, or legal matters are based solely on our experience as insurance brokers and risk consultants and are not to be relied upon as actuarial, tax, accounting, or legal advice, for which you should consult your own professional advisors. Any modeling, analytics, or projections are subject to inherent uncertainty, and the Marsh Analysis could be materially affected if any underlying assumptions, conditions, information, or factors are inaccurate or incomplete or should change. Marsh makes no representation or warranty concerning the application of policy wording or the financial condition or solvency of insurers or reinsurers. Marsh makes no assurances regarding the availability, cost, or terms of insurance coverage. Although Marsh may provide advice and recommendations, all decisions regarding the amount, type or terms of coverage are the ultimate responsibility of the insurance purchaser, who must decide on the specific coverage that is appropriate to its particular circumstances and financial position.

Copyright © 2015 Marsh LLC. All rights reserved. MA15-13569 18769