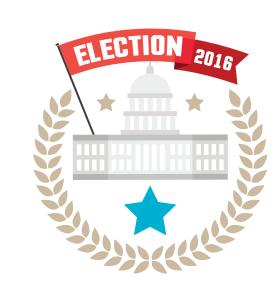


UNITED STATES ELECTION 2016: EVALUATING RISK





The 2016 US presidential and congressional elections present potential change for businesses and organizations. Here are four risk areas to monitor in the coming months.

A CYBER RISK

From cyber-attacks to leaked private information, the election campaign raised complex questions.



POTENTIAL RISKS:

- 1) Determining the legitimacy of breached and leaked information.
- 2) Changing expectations of privacy. 3) Shifting international laws.

Organizations should review their ability to authenticate digital information, including emails. They should regularly review relevant privacy issues, and adapt as needed. They should also stay abreast of changes in international privacy and related laws and work with risk advisors and counsel to make appropriate changes in order to comply.

HOW TO PREPARE:



of organizations expect their investment in cyber risk management to increase over the next two years —2016 Marsh Excellence in Risk Management Survey



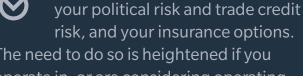
TRADE POLICY

POTENTIAL RISKS: Increased US trade **HOW TO PREPARE: Assess**

US trade policy was a key issue in the 2016 campaign.

other countries. Sanctions or tariffs can affect business contracts, potentially resulting in the cancellation of import/export licenses. Governments also have the authority to force US corporations to divest shares in certain foreign enterprises.

barriers could spur a similar response in



risk, and your insurance options. The need to do so is heightened if you operate in, or are considering operating in, countries seen as likely to be impacted by the new administration. Closely monitor trade policy developments to identify countries that may be affected.



"PROTECTIONIST" MEASURES against other countries over times since Nov. 2008 more than any other G20 member —20th Global Trade Alert Report

The US has implemented

The impact of regulations was a critical issue in the 2016 elections.

-National Association of Manufacturers

REGULATION

to adapt, especially if significant current regulatory compliance measures were previously implemented to processes as any reforms will take time to comply. Energy, environmental — including implement. Stay informed of developments in climate change — and financial regulations are Congress and regulatory bodies and discuss among the key areas that could be affected. them within your organization. Be prepared to



POTENTIAL RISKS: Any change in

regulations requires affected companies

revise processes and provide training. Federal regulation is estimated to cost more

HOW TO PREPARE: Organizations

should first ensure they maintain



HEALTH CARE

the 2016 campaign. POTENTIAL RISKS: Health care

investments to comply with the ACA. Major changes in the law could devalue those investments and create additional uncertainty and complexity in the US health care system. With Republicans now controlling the White House and Congress, there could be greater regulatory uncertainty in the short term.

organizations, including insurers and

health systems, have made significant

The Affordable Care Act (ACA) was a hotly debated issue in HOW TO PREPARE: With potentially significant changes to the ACA likely to be considered, health care organizations should continue to focus on



their business models accordingly. of health care organizations said their next critical risks will emerge from regulatory

complying with the changing laws. At the

same time, they should use appropriate data

and analytics to measure the law's impact on

historical financial frameworks and evaluate

any other area -2016 Marsh Excellence in Risk Management Survey

issues — more than from